



Investing in Success Action Plan 2008 – 2011

Appendices 1 & 2

Cheshire & Warrington Economic Alliance

Appendix 1 - Investing in Success Action Plan 2008-2011

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U
								Current Funding Position (£m)				New or Additional Funding Sought (£m)				Match Funding (£m)				
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PRIORITY: DEESIDE HUB - ELLESMERE PORT																				
X 00377PR	VAUXHALL MOTORS Automotive Training Support Package Lead NWDA, in progress	Business	8(T)				Ellesmere Port & Neston	1.100	1.100	0.000	2.200	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	2.200
N0002262	ELLESMERE PORT HOOTON PARK Improving the image and environment of sites across Elsmere Port. Accountable & Delivery Body EP&NBC	People and Jobs	55(T)	52 (T) 82			Ellesmere Port & Neston	0.005	0.000	0.000	0.005	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.005
N 0002214	4M EDZ Gap funding commercial development within Ellesmere Port to increase and diversify the range of property and establish a vibrant market for future development; linking unemployed local people to employment opportunities. Accountable & Delivery Body EP&NBC EP&NBC in progress	People and Jobs	55(T)	52(T) 82	1a - 1041 2a - 111 5h - 8,306 sq m	Regional Newlands 2 REVIVE	Ellesmere Port & Neston	2.562	0.000	0.000	2.562	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	2.562
128	ELLESMERE PORT GATEWAYS Enhancing the image of Ellesmere Port promoting future private investment by improving entrances to employment areas with gateway features. Accountable & Delivery Body EP&NBC Lead EP&NBC Start 2008	People and Jobs	55(T)	119(T)	5e - 4 5f - 15		Ellesmere Port & Neston	0.000	0.000	0.000	0.000	0.050	0.550	0.400	1.000	0.000	1.000	0.100	0.000	2.100
SUB TOTAL - ELLESMERE PORT & NESTON								3.667	1.100	0.000	4.767	0.050	0.550	0.400	1.000	0.000	1.000	0.100	0.000	6.867
PRIORITY: DEESIDE HUB - CHESTER RENAISSANCE																				
X00119 PG	MASTER PLANNING Package of stand alone but inter-linked plans addressing key issues of major development planning, public realm and heritage management. Accountable & Delivery Body Chester CC Start 2007/8	Quality of Life	101 (T)	55,(T) 66	5e - 1	All Culture Park projects are inter-linked	Chester City Council	0.120	0.000	0.000	0.120	0.025	0.000	0.000	0.025	0.000	0.000	0.035	0.000	0.180
X00119 PG 142	STORY TELLING CENTRE Major visitor attraction, on one or several sites, that would be at the heart of telling Chester's stories. Accountable & Delivery Chester CC Start 2008/9	Quality of Life	101 (T)	55,(T) 115	5b - 1	All Culture Park projects are inter-linked	Chester City Council	0.030	0.000	0.000	0.030	0.000	0.000	5.000	5.000	0.000	0.000	10.017	0.000	15.047

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X00119 PG	FOCUS ON PEOPLE Programme of inter-linked work packages ensuring the Culture Park programme engages with people it is designed to benefit and helping host communities develop the skills needed to make the most of it. Accountable Body Chester CC Delivery Body West Cheshire College / VCC / JCP / LSC Start 2008/9	People Jobs	55(T)	45,(T) 101(T) 46	6c - tba	All Culture Park projects are inter-linked	Chester City Council	0.110	0.000	0.000	0.110	0.180	0.150	0.000	0.330	0.000	0.000	0.590	0.000	1.030
X00119 PG 140	PUBLIC REALM WORKS Integrated programme to improve the look, feel and experience of Chester to enable it to compete as a place of international significance. Accountable & Delivery Body Chester CC Start 2007/8	Quality of Life	101 (T)	55,(T) 115	5b - 1 5e - 1	All Culture Park projects are inter-linked	Chester City Council	0.525	0.000	0.000	0.525	0.000	1.075	1.825	2.900	0.000	0.900	5.434	1.200	10.959
X00119 PG 143	AMPHITHEATRE Flagship multi-partner development to realise the potential of the amphitheatre as a major contributor to the future success of Chester as an international visitor attraction. Accountable & Delivery Body Chester CC Start 2008/9	Quality of life	101 (T)	55,(t) 115	1a - 30 jobs	All Culture Park projects are inter-linked	Chester City Council	0.030	0.000	0.000	0.030	0.000	3.000	3.000	6.000	0.000	0.000	1.000	8.000	15.030
20	CHESTER STATION GATEWAY Major re-development to enhance major gateway to Chester and the sub-region, and the area immediately around it. Accountable Body Chester CC Delivery Body Chester Station Partnership, in progress	Infrastructure	55 (T)	101 (T) 115	1a - 6 jobs 1a - 10 construction	All Culture Park projects are inter-linked	Chester City Council	0.775	0.000	0.000	0.775	0.000	0.750	0.500	1.250	0.025	0.000	1.200	1.750	4.975
141	CASTLE RE-DEVELOPMENT Conversion of former regimental buildings to boutique hotel/restaurant; enhancement of adjacent buildings as historic monument attraction. Longer-term scheme to re-claim castle forecourt as an events venue. Accountable Body Chester CC Delivery Body English Heritage Start 2008/9	Quality of Life	101 (T)	55 (T) 115	1a - 32 jobs 1a - 25 construction 7 - £800k visitor spend	All Culture Park projects are inter-linked	Chester City Council	0.000	0.000	0.000	0.000	0.200	0.200	0.200	0.600	0.000	0.000	0.350	20.100	21.050

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144	FESTIVALS DEVELOPMENT Development of infrastructure and programmes needed to establish Chester as a national festivals city. Accountable Body Chester CC Delivery Body Chester Festivals Start 2007/8	Quality of Life	101 (T)	55(T) 97	1a - 97 jobs	All Culture Park projects are inter-linked	Chester City Council	0.000	0.000	0.000	0.000	0.100	0.100	0.100	0.300	0.000	0.000	0.360	0.320	0.980
	RACECOURSE EVENTS VENUE Major events and conference venue at Chester Racecourse with capacity of up to 1500 people. Accountable Body Chester CC Delivery Body Chester Racecourse Co Start 2009/10	Quality of Life	101 (T)	55(T) 97	1a - 50 jobs 1a - 30 construction	All Culture Park projects are inter-linked	Chester City Council	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
	DEVELOPMENT OF CULTURAL OFFER Developing an integrated programme improving Chester's offer as a cultural city. Accountable Body Chester CC Delivery Body Chester Performs Start 2008/9	Quality of Life	101 (T)	55.(T) 97	1a - 16 jobs 1a - 70 construction	All Culture Park projects are inter-linked	Chester City Council	0.000	0.000	0.000	0.000	0.200	2.500	0.400	3.100	0.000	0.000	1.030	16.080	20.210
N 0002840	CHESTER SUPER ZOO. Establishing the zoo as a world-class visitor attraction. Fully develop design & build specs and business model master plan to planning approval and consent. Designing a range of inspiring new exhibits, upgrading visitor experience and creating a conservation college. Accountable & Deliver Body Chester Zoo 2007/11	Quality of life	101(T)	119(T) 55(T)	1a - 1000 jobs 5b - 1	Chester Culture Park	Deeside Hub	1.900	0.000	0.000	1.900	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.900	3.800
SUB TOTAL - CHESTER RENAISSANCE								3.490	0.000	0.000	3.490	0.705	7.775	11.025	19.505	0.025	0.900	20.016	49.350	93.261
TOTAL - DEESIDE HUB								7.157	1.100	0.000	8.257	0.755	8.325	11.425	20.505	0.025	1.900	20.116	49.350	100.128

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PRIORITY: CREWE GATEWAY																				
N 0002837	CREWE RAIL GATEWAY: Redeveloping Crewe Railway Station to become state of the art passenger interchange. Improved & increased car parking, bus, taxi, pedestrian & passenger facilities, etc. Regeneration of local area. Accountable & Delivery Body Cheshire CC/ Network Rail Start 2011	Infrastructure	55(T)	66(T) 63(T) 84	1a - 412 jobs 5f - 5.2 ha	CGLR, public realm in Crewe	Crewe and Nantwich Borough Council	0.200	4.000	0.000	4.200	0.300	0.300	0.300	0.900	8.000	0.000	22.600	15.000	42.700
N 0002893	CREWE GREEN LINK ROAD Essential infrastructure to open up the strategic employment site of Basford East and West Accountable & Delivery Body Cheshire CC Start 2008/9	Infrastructure	55(T)	80 (T) 82	1a - 5000 5f - 16.16 ha 2 strategic sites released	Crewe Rail Gateway, Crewe Public Realm	Sub Region	7.830	0.000	0.000	7.830	0.000	0.000	0.000	0.000	0.000	0.000	7.343	13.357	28.530
N 0002377	CREWE TOWN CENTRE REGENERATION Re-development of dilapidated town centre with substantial retail offering. Accountable Body Cheshire CC Delivery Body C&NBC in progress	People and Jobs	55(T)	66 (T)	1a - 450 jobs, 5h - 300K sq ft	Crewe Rail Gateway, CGLR	Crewe and Nantwich Borough Council	0.375	0.000	0.000	0.375	0.000	0.000	0.000	0.000	0.000	0.000	135.500	0.000	135.875
154	DRIVING CREWE FORWARD Feasibility study to identify employment site accessibility in the Crewe area, especially links between the West End and University Quadrant. Accountable & Delivery Body C&NBC 2008/9	People and Jobs	55(T)	66 (T) 119(T)	2a No No,s	Master Planning, CGLR	Crewe and Nantwich Borough Council	0.000	0.000	0.000	0.000	0.100	0.100	0.000	0.200	0.000	0.000	0.000	0.000	0.200
156	CREWE AND NANTWICH ART Feasibility study to establish a strategy for enhancing the image of Crewe through art in public areas and gateways. Accountable & Delivery Body C&NBC Start 2008/9	Quality of Life	119(T)	55(T) 66(T)	5e - No No,s	Master Planning, Crewe Town Centre Regeneration	Crewe and Nantwich Borough Council	0.000	0.000	0.000	0.000	0.100	0.100	0.000	0.200	0.000	0.000	0.000	0.000	0.200
157	CREWE STATION RELOCATION STUDY Assessing the potential economic impact of relocating station to new site in Basford. Accountable & Delivery Body C&NBC Start 2007/8	Infrastructure	66(T)	55 (T)	3a - No No's	Crewe Rail Gateway, Crewe Town Centre Regeneration	Crewe and Nantwich Borough Council	0.000	0.000	0.000	0.000	0.100	0.000	0.000	0.100	0.000	0.000	0.000	0.000	0.100

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	MASTER PLANNING Creating an overall vision and context for future growth for Crewe an its various economic zones. Accountable & Delivery Body C&NBC Start 2008/9	People and Jobs	55(T)	66 (T)	1a - 50 jobs 3d	Crewe Town Centre Regeneration, Crewe Rail Gateway	Crewe and Nantwich Borough Council	0.000	0.000	0.000	0.000	0.500	0.000	0.000	0.500	0.000	0.500	0.000	0.000	0.000	1.000
TOTAL - CREWE GATEWAY								8.405	4.000	0.000	12.405	1.100	0.500	0.300	1.900	8.000	0.500	165.443	28.357	208.605	
PRIORITY: WARRINGTON CROSSROADS																				0.109	
Ces Fund	WARRINGTON BANK QUAY STATION FEASIBILITY STUDY Enhancing plans/conceptual design work and public realm improvements, with visual links from station to town centre. Accountable & Delivery Body WBC, in progress.	People and Jobs	55(T)	66 (T) 119 (T)	1a - 50 jobs 3d - 6	OMEGA Town Centre Bridge Street Waterfront Arpley/ Bridgefoot	Warrington Borough Council	0.018	0.000	0.000	0.018	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.018
138	ECONOMIC DEVELOPMENT FRAMEWORK Identifying Warrington's role as a growth engine in C&W, Mid-Mersey and adjoining City Regions; assess and quantify economic impact of emerging Regeneration and Development framework; define obstacles and steps required to mitigate them; define and prioritise actions and projects needed to maximise the economic and regeneration benefits for the town and the sub-region. Accountable & Delivery Body WBC Start 2008/9	People and Jobs	55(T)		1a 5a 6d No No's	All Warrington Projects	Warrington Borough Council	0.000	0.000	0.000	0.000	0.050	0.000	0.000	0.050	0.000	0.000	0.000	0.000	0.000	0.050
131	ARPLEY/ BRIDGEFOOT FEASIBILITY STUDY Assessing the development of potential sites south of the town centre including transport and access options. Accountable & Delivery Body WBC	People and Jobs	55(T)	82	1a 3d 5f No No's	Bank Quay Town Centre Bridge Street Waterfront	Warrington Borough Council	0.000	0.000	0.000	0.000	0.050	0.000	3.000	3.050	4.000	0.000	0.050	3.050	6.150	

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135	TOWN CENTRE STRATEGY & MASTER PLAN Exploring delivery mechanisms to maximise economic, social and environmental improvements developing the business case and identifying costs and potential investment sources. Sites include Bank Quay and environs, Parr Hall area, underused riverside sites, Times Square/ retail market area and Lower Bridge Street. Accountable & Delivery Body WBC Start 2008/9	People and Jobs	55(T)	66(T) 97	1a 1b 3a 3d 5b 5e 5f No No.s	Bank Quay Bridge Street Waterfront Arpley/ Bridgefoot	Warrington Borough Council	0.000	0.000	0.000	0.000	0.120	0.120	0.120	0.360	0.000	0.000	0.090	0.000	0.450
159	BRIDGE STREET MASTER PLAN Detailed delivery plan and business case for development projects and improvement of the "southern crescent" of the town. Enabling Bridge Street quarter to be brought forward as an early phase of continued town centre regeneration alongside the core town centre. Accountable & Delivery Body WBC Start 2008/9	People and Jobs	55 (T)	66(T) 97	1a 3d 5f No No.s	Bank Quay Warrington Town Centre Waterfront Mersey Corridor Arpley / Bridgefoot	Warrington Borough Council	0.000	0.000	0.000	0.000	0.060	0.000	0.000	0.060	0.000	0.000	0.015	0.000	0.075
132	MERSEY CORRIDOR FEASIBILITY STUDY Conceptual models for redevelopment and improved access to waterfront including Mersey, Ship Canal, Bridgewater, St Helens Canals and Sankey Valley - commercial, heritage and leisure opportunities. Accountable & Delivery Body WBC Start 2008/9	People and Jobs	55T	119T	1a 3d 5d No No.s	Waterfront Bridge Street Arpley/ Bridgefoot Town Centre Walton Hall	Regional	0.000	0.000	0.000	0.000	0.115	0.250	0.250	0.615	0.000	0.000	0.010	0.000	0.625
158	WARRINGTON WATERFRONT MASTER PLAN Development and impact appraisal for a public realm framework to achieve a vibrant new waterfront development area of mixed use, offices, hotels, bars, restaurants, homes, conferencing and performing arts centre alongside spaces and waterfront promenades. Work will be needed to tackle highway issues, particularly Bridgefoot area. Accountable & Delivery Body WBC Start 2008/9	People and Jobs	55T	66(T) 97	1a 3d 5f No No's at present TBA	Bank Quay Bridge Street Town Centre Arpley/ Bridgefoot Mersey Corridor	Warrington Borough Council	0.000	0.000	0.000	0.000	0.060	0.000	0.000	0.060	0.000	0.000	0.015	0.000	0.075

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97	ACCESS TO OMEGA Implement measures to mitigate impact of problems caused by poor accessibility - improved bus services, Chapelford station and traffic junction improvements. Accountable & Delivery Body WBC Start 2008/9	People and Jobs	55 (T)	66(T) 80(T)	1a 2a No No's	Employment Site Access	Regional	0.000	0.000	0.000	0.000	0.150	0.000	1.150	1.300	1.650	0.000	0.750	0.500	2.550
130	EMPLOYMENT SITE ACCESS FEASIBILITY STUDY Improve public transport from deprived areas to key employment sites. Accountable & Delivery Body WBC Start 2008/9	People and Jobs	52(T)	55(T) 63(T)	2a No No's at present TBA	Access to Omega. Woolston/ Birchwood Travel Plan	Regional	0.000	0.000	0.000	0.000	0.075	1.200	1.200	2.475	0.000	0.000	2.500	2.100	7.075
134	STRATEGIC PARK AND RIDE Feasibility Study Asses costs and benefits of strategic park & ride to maximise the effectiveness of motorways in the Mersey Belt and Cheshire Accountable & Delivery Body WBC Start 2008/9	Infrastructure	63(T)	66(T)	1a 1b 5f No No's at present TBA	All Warrington Projects	Regional	0.000	0.000	0.000	0.000	0.020	1.000	2.000	3.020	4.000	0.000	9.030	0.000	12.050
136	WOOLSTON GRANGE & BIRCHWOOD TRAVEL PLAN Implement essential access improvements to Woolston Grange and Birchwood allowing improved bus and bike access. Developing an Area Wide Travel Plan proposing a mix of public and private transport measures and improvements to reduce demand for car access. Accountable & Delivery Body WBC Start 2008/9	People and Jobs	55(T)	66(T)	1a 1b 4m No No's at present TBA	Employment Site Access	Regional	0.000	0.000	0.000	0.000	1.020	0.020	0.020	1.060	0.000	0.000	0.100	0.800	1.960
133	MULTI MODAL TRANSPORT MODEL Analyse developments and regeneration by forecasting the impact on transport and infrastructure to create a new transport model. Accountable & Delivery Body WBC Start 2008/9	People and Jobs	55(T)		1a 5d 5f No No's at present TBA	All Warrington Projects	Warrington Borough Council	0.000	0.000	0.000	0.000	0.100	0.000	0.000	0.100	0.000	0.000	0.240	0.260	0.600
75b	ORFORD PARK SPORTS VILLAGE Transforming a former landfill site to create a new integrated community facility for mixed-use development through a £30m, multi-partner project. Accountable & Delivery Body WBC Start 2008/9	People and Jobs	55(T)	59	1a - 140 5f - 3.14Ha 6a - 20		Regional	0.000	0.000	0.000	0.000	2.800	0.025	0.670	3.495	0.000	0.000	23.139	4.300	30.934

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137	WALTON HALL & GARDENS Feasibility Study Creating an upgraded public park/ visitor attraction - based on restoring a derelict Victorian conservatory for reutilisation. Accountable & Delivery Body WBC Start 2008/9	Skills and Education	27(T)	55(T) 83	1a 5b 6d No No's at present TBA	Mersey Corridor	Warrington Borough Council	0.000	0.000	0.000	0.000	0.100	0.000	0.000	0.100	0.000	0.000	0.750	0.120	0.970
TOTAL - WARRINGTON CROSSROADS								0.018	0.000	0.000	0.018	4.720	2.615	8.410	15.745	9.650	0.000	36.689	11.130	63.582
PRIORITY: WEAVER VALLEY - WEAVER VALLEY REGIONAL PARK																				
N 0001260	LION SALT WORKS Restoration of the only open plan salt works in the UK. Creating a unique international, industrial visitor attraction, boosting WVRP tourist numbers. Accountable & Delivery Body VRBC Start 2008/9	Quality of Life	115	116 119(T)	1a - 10 jobs 5b - 1	Weaver Valley Regional Park Northwich Vision	Vale Royal BC Weaver Valley Regional Park Northwich Vision	0.500	0.000	0.000	0.500	0.250	0.000	0.000	0.250	0.000	0.375	5.858	0.112	7.095
X00009 PG	DEVELOPMENT PROJECT Working towards bringing the WVRP to fruition. Accountable & Delivery Body Cheshire CC in progress	Quality of Life	116	24(T) 113(T)	1a - 4 jobs 5e - 3 5b - 5	Revive, Newlands, Market Towns Northwich Vision	Weaver Valley Regional Park Sub Regional	0.498	0.000	0.000	0.498	0.300	0.000	0.000	0.300	0.000	0.000	0.592	0.200	1.590
	DELIVERY PROJECTS Major capital projects currently under development to deliver the WVRP. Accountable & Delivery Body Cheshire CC Start 2009/10	Quality of Life	116	24(T) 113(T)	1a - 40 jobs 1b - 200 jobs 3d - 10	Revive Newlands Key Service Centres Northwich Vision	Weaver Valley Regional Park Northwich Vision Sub Regional	0.000	0.000	0.000	0.000	0.500	2.000	3.000	5.500	0.000	0.000	7.000	9.500	22.000
SUB TOTAL - WEAVER VALLEY REGIONAL PARK								0.998	0.000	0.000	0.998	1.050	2.000	3.000	6.050	0.000	0.375	13.450	9.812	30.685
PRIORITY: WEAVER VALLEY - NORTHWICH VISION																				
122	REGENERATION MANAGER Overseeing the multi million Northwich Regeneration programme. Accountable & Delivery Body VRBC in progress	Infrastructure	84	28	1a - 2000 jobs 5a - 20 acres	Northwich Vision Skills Centres	Vale Royal Borough Council	0.000	0.000	0.000	0.000	0.056	0.058	0.061	0.175	0.000	0.000	0.000	0.000	0.175
41	TRAFFIC MANAGEMENT SYSTEM Regeneration of Northwich town centre a key service centre in the Weaver Valley. Section 106 agreed Accountable Body Cheshire CC Delivery Body VRBC Start 2008/9	Infrastructure	66(T)	79	1a- 2000 jobs 3a - 100	Northwich Vision Skills Centres Lion Salt Works	Vale Royal Borough Council	0.000	0.000	0.000	0.000	0.200	0.250	0.000	0.450	0.000	0.000	0.350	0.000	0.800

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U
								Current Funding Position (£m)				New or Additional Funding Sought (£m)					Match Funding (£m)			
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39	CULTURAL CENTRE Flagship venue providing conference facilities, tourist information, cultural activities and learning opportunities. Accountable & Delivery Body VRBBC Start 2008/9	Business	8(T)	104 116	1a - 30 jobs 5b - 1 5h - 2787 sq m	Northwich Vision Skills Centres Winsford Leaning Zone Salt Works	Vale Royal Borough Council Sub Region	0.000	0.000	0.000	0.000	0.100	2.000	2.000	4.100	0.000	0.000	8.300	0.000	12.400
SUB TOTAL - NORTHWICH VISION								0.000	0.000	0.000	0.000	0.356	2.308	2.061	4.725	0.000	0.000	8.650	0.000	13.375
TOTAL WEAVER VALLEY								0.998	0.000	0.000	0.998	1.406	4.308	5.061	10.775	0.000	0.375	22.100	9.812	44.060

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	
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PRIORITY: NORTH EAST CHESHIRE GROWTH ENGINE																					
118	JODRELL BANK MASTER PLANNING Creation of a new visitor centre/ attraction. Accountable & Delivery Body Manchester University Start 2008/9.	Quality of Life	101 (T)	5b - 1	TBA		Sub Region and Manchester City Region.	0.000	0.000	0.000	0.000	0.160	0.120	0.000	0.280	0.000	0.000	0.195	0.000	0.475	
TOTAL - NORTH EAST CHESHIRE GROWTH ENGINE								0.000	0.000	0.000	0.000	0.160	0.120	0.000	0.280	0.000	0.000	0.000	0.195	0.000	0.475
PRIORITY: ENTERPRISE GENERATOR																					
X 00516PR 93a	ENTERPRISE COACHING To develop enterprise skills in teaching staff and pupils at key stage 2 and 3 and support the difficult KS2/3 transition. Accountable & Delivery Body Connexions In progress	People and Jobs	52(T)	36	1a- 2 jobs		Sub Region	0.100	0.120	0.000	0.220	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.220	
X 00516PR 109	ENTERPRISE CULTURE - Ensuring an integrated approach to coaching and promoting enterprise generation within the most disadvantaged areas of C&W breaking down barriers and fostering a culture of entrepreneurship. Accountable & Delivery Body TBA Start 2007/08	People and Jobs	52(T)	34	1a - 190 jobs 3d - 125		Sub Region	0.225	0.395	0.000	0.620	0.000	0.000	0.000	0.000	0.000	0.000	0.300	0.300	1.220	
X 00516PR 100	PRE START-UP SERVICE Ensuring the availability of an all inclusive service across C&W whilst signposting those eligible for support under Action for Employment. Including additional help for high growth businesses. Accountable & Delivery Body TBA Start 2007/08	People and Jobs	52(T)	46	1a - 160 jobs		Sub Region	0.140	0.140	0.000	0.280	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.030	0.310	
X 00516PR 86	FOOD & DRINK HUB Establishing a Food Drink Hub at Reaseheath College as a primary deliverer for increasing enterprise activity and innovation through the transferring of technology and matching of experienced mentors into the Food and Drink sector- from small producers to major manufacturers. Accountable & Delivery Body Reaseheath College Start 2007/08	Business	8(T)	12(T) 30(T)	1a - 11 jobs 1b - 11 jobs 3c - 29	128 Enterprise Delivery Hub 115 VCC Thematic Clusters	Sub Region	0.090	0.080	0.000	0.170	0.000	0.000	0.000	0.000	0.000	0.000	0.102	0.000	0.272	

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126	ENTERPRISE DELIVERY HUB Developing the Hub in partnership with Business Link focusing on new products, processes and technologies in key sectors growing the potential of businesses, professional services and creative industries. Responding to the 3 key NWDA rural policy drivers competitiveness, skills and sustainability. Accountable Body & Delivery Body Reaseheath College	Business	8(T)	56(T) 30	1a - 30 2a - 160 3d -16		Sub Region	0.000	0.000	0.000	0.000	0.810	0.530	0.600	1.940	0.000	1.000	1.144	0.000	4.084
115	CHESTER AND CHESHIRE THEMATIC CLUSTER Developing cluster networks for delivering key themes and product development opportunities, master class training & business need assessments. Promoting niche themes and developing "Taste of Cheshire", through festivals and events, retail and restaurants, increasing employee and operator skill levels within the sector. Accountable & Delivery Body VCC Start 2008/09	Business	10	56 (T) 11	4k - 15 6 b - 105		Sub Region	0.000	0.000	0.000	0.000	0.140	0.140	0.140	0.420	0.000	0.000	0.120	0.150	0.690
161	CHOLMONDLEY MILL FOOD PARK Developing a redundant mill on Cholmondeley Estate to create a 22,000sq ft Food Park allowing local food producers to operate competitively within the local food market and help fulfil consumer and food retail demands across the region. Accountable & Delivery Body TBA	People and Jobs	56(T)	8(T) 12(T)	1a - 30 jobs 3a- 15 5a - 25k sq ft		Cheshire and Warrington Sub-Region Regionally	0.250	0.250	0.000	0.500	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.050	1.550
	CULTIVATE Increasing contribution made by cultural and creative activity to sub-regional economy and quality of life. Builds on current CRISP initiative. Accountable & Delivery Body VCC. Starts 2008	Business	8(T)	17(T) 55(T) 96(T) 101(T) 113(T)	TBA		Sub-regional	0.000	0.000	0.000	0.000	0.070	0.100	0.100	0.270	0.000	0.000	0.200	0.000	0.470
96	DIGITAL MEDIA START PROJECT Supporting the operation/ early stages of business start-up to enable plans to be developed. Part of a sub-region digital and creative programme with Cultivate/CRISP Accountable & Delivery Body WBC Start 2008/09	Business	8(T)	55(T)	1b - 8 3d - 8 4l - 8		Warrington Borough Council	0.000	0.000	0.000	0.000	0.046	0.045	0.000	0.091	0.000	0.000	0.088	0.013	0.192

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	ENERGY INNOVATION CENTRE Business and sector specialist support and office space for energy technology firms both in/external companies. Accountable & Delivery Body EA Technology Start 2008/09	Business	15 (T)	8 (T) 23 (T)	3a - No No's		Chester City Council	0.000	0.000	0.000	0.000	0.500	0.250	0.250	1.000	0.000	0.000	0.000	1.000	2.000
127	ENTERPRISE CENTRES FEASIBILITY STUDY Identifying the need/ potential of funding Enterprise Centres in areas of enterprise underperformance. Initial study in Congleton. Accountable Body CWEA Delivery Body Congleton BC Start 2008/09	Business	3		5h - 400sq.ft		Congleton Borough Council	0.000	0.000	0.000	0.000	0.600	0.600	0.000	1.200	0.000	0.000	1.200	0.000	2.400
TOTAL - ENTERPRISE GENERATOR								0.805	0.985	0.000	1.790	2.166	1.665	1.090	4.921	0.000	1.000	3.154	2.543	13.408
PRIORITY: PEOPLE & JOBS																				
93/93a	SKILLS CENTRE - VALE ROYAL Harnessing the job growth in the retail & hospitality sector from Northwich Vision, Winsford Gateway and Weaver Valley and address specific training needs of people on IB and residents from areas of deprivation. Accountable & Delivery Body TBA	People and Jobs	45(T)		6b - 70 6f - 150 6h - 90	All 4 Skills Centres Winsford Learning Zone	Vale Royal BC Crewe & Nantwich BC	0.000	0.090	0.000	0.090	0.045	0.055	0.120	0.220	0.000	0.000	0.525	0.000	0.835
94/94a	SKILLS CENTRE - WARRINGTON Linking local people to job opportunities through skills. Phase 1 concentrates on town centre, phase 2 on Dallam and Omega. Accountable & Delivery Body WBC 2007/08	Skills and Education	31(T)	28(T) 27	6a - 65 6b - 55 6c - 45	All 4 Skills Centres Winsford Learning Zone	Warrington Borough Council	0.100	0.000	0.000	0.100	0.000	0.102	0.122	0.224	0.000	0.000	0.359	0.040	0.723
105a	SKILLS CENTRE - VISITOR ECONOMY Establishing a centrally located unit for flexible training and learning, enabling virtual training sessions accessible to ruraly located Cheshire Visitor Economy businesses. Providing a high profile focus for all employee and employer training needs with adaptable learning spaces equipped with appropriate learning technologies. Accountable & Delivery Body VCC	Skills and Education	28(T)	10 11	6a - 45 6b - 125 6d - 11	All 4 Skills Centres Winsford Learning Zone	West Cheshire College, Chester City Council, Cheshire County Council.	0.097	0.000	0.000	0.097	0.232	0.154	0.160	0.546	0.000	0.000	0.500	0.000	1.143

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155	SKILLS CENTRE - CREWE Providing improved access to skills for workless and/or low skilled residents linking them to local job vacancies and new opportunities in Crewe Town Centre and Basford Accountable & Delivery Body C&NBC Start 2008/9	People and Jobs	26T	27(T), 28(T)	2a - 10 6f - 40	All 4 Skills Centres Winsford Learning Zone	Crewe and Nantwich Borough Council	0.000	0.000	0.000	0.000	0.135	0.135	0.135	0.405	0.000	0.000	0.000	0.000	0.405
N 0002920	WINSFORD LEARNING ZONE New college raising young peoples aspiration, serving deprived wards. Hub/referral point for businesses, partner schools, colleges and WBL providers, providing opportunities and contributing to Winsford's regeneration. Accountable & Delivery Body Mid Cheshire College Start 2008/9	Skills and Education	31(T)	27 28	5h - 30k sq ft 5a - 5 acres 6d - 150 MA's. + 1000 other quals	Northwich Vision Cultural Centre Skill Centres	Vale Royal Borough Council	2.000	2.000	0.000	4.000	0.000	0.000	0.000	0.000	0.000	0.000	7.000	0.000	11.000
105a	WORKWISE Removing transport as a barrier to residents in Cheshire, focussing specifically on areas of deprivation, rural isolation and exclusion, allowing them to take up new opportunities of employment, education and training. Extends current MDA project to sub-region. Accountable & Delivery Body Cheshire CC in progress	People and Jobs	43(T)	44(T) 5(T)	1b - 6 2a - 360 6b - 300	All People & Jobs Projects	Sub Region Cheshire County Council	0.036	0.000	0.000	0.036	0.232	0.154	0.160	0.546	0.000	0.000	0.064	0.000	0.646
160	TACKLING WORKLESSNESS EX OFFENDERS Providing 1 Employment Support Officer based in each of the 3 Cheshire prisons Risley, Thorne Cross and Style, to build relationships and identify job opportunities with prospective employers. Part of a regional programme. Accountable Body NWDA Delivery Body CWEA	People and Jobs	44(T)			All People & Jobs Projects	Cheshire and Warrington Sub Region	0.000	0.000	0.000	0.000	0.135	0.135	0.135	0.405	0.000	0.000	0.000	0.000	0.405
114a	TACKLING WORKLESSNESS CORA Extending existing nationally recognised skills centre to develop wider menu of activities for acquiring employability, customer service and Skills for Life and reaching a wider audience and key sub-regional development projects. Accountable & Lead Body WCC Start 2008/9	Skills and Education	28(T)	26(T) 11	3 - 6a - 5 6b - 35	All People & Jobs Projects	Chester City Council, Cheshire County Council, Ellesmere Port and Neston Borough Council	0.000	0.000	0.000	0.000	0.035	0.025	0.000	0.060	0.000	0.000	0.025	0.000	0.085

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U
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95/162	PEOPLE INTO JOBS Linking residents of disadvantaged areas, and /or those groups with low employment rates (e.g. in receipt of incapacity benefit / income support) to employment opportunities in the sub-region through a Cheshire and Warrington-wide approach Accountable & Lead Body WBC in progress	People and Jobs	44(T)	26(T) 27(T)	2a - 476 6f - 900	All People & Jobs Projects	Sub-Region	0.166	0.000	0.000	0.166	0.494	0.642	0.499	1.635	0.000	0.500	2.623	0.000	4.924
121	EMPLOYER ENGAGEMENT Stimulating employer engagement through developing bespoke learning programmes validated for work place delivery within six weeks. Meeting recommendations of Leitch involving employers in Higher Level Skills development activity. Accountable & Lead Body Chester University in partnership with Chambers and FE colleges Start 2008/9	Skills and Education	31(T)	27(T), 29	1a - 6 jobs 3d - 120 6e - 2,000	All People & Jobs Projects	Sub Region University of Chester	0.000	0.000	0.000	0.000	1.112	0.826	0.372	2.310	0.000	0.000	4.997	0.392	7.699
	EMPLOYMENT & SKILLS BOARD CO-ORDINATOR Support for Employment & Skills Board, to co-ordinate sub-regional delivery of skills and employability activities. To develop and implement new projects commissioned by the Board. Accountable & Delivery Body CWEA. Start 2007	Skills and Education People and Jobs	26 (T)	27 (T) 28 (T)	6a - 6c - 6d - 6e - No No's	All People & Jobs Projects	Sub Region	0.000	0.000	0.000	0.000	0.050	0.050	0.050	0.150		0.000	0.150	0.000	0.300
	INTERNATIONAL SCHOOL IMPLEMENTATION Follow-up to current feasibility study being commissioned by NWDA to develop, co-ordinate and deliver an implementation programme. Accountable & Delivery Body CWEA Start 2008	Skills and Education	37 (T)	31 (T)	6e - No No's	121	Sub Region	0.000	0.000	0.000	0.000	0.075	0.025	0.000	0.100	0.000	0.000	0.000	0.100	0.200
SUB-TOTAL - PEOPLE AND JOBS								2.399	2.090	0.000	4.489	2.545	2.303	1.753	6.601	0.000	0.500	16.243	0.532	28.365
LSC SKILLS & EDUCATION - LINKING TO PEOPLE & JOBS																				

A	B	C	D	E	F	G	H	I				J				K				L				M				N				O				P				Q				R				S				T				U			
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1	LSC Mainstream: - 16-19 FE Provision - Adult Level 2 Entitlement - Work Based Learning - Apprenticeships - Train to Gain - Entry to Employment - PCDL - School 6th Forms - Skills for Life - Information, Advice & Guidance - Welfare to Workforce Dev - University for Industry - Offender Learning & Skills - Foundation Learning Tier	Skills and Education People and Jobs	26(T)	27(T) to 38(T) 39 40	6a - No No's 6b - No No's 6d - No No's	All LSC Projects & JCP Projects	Sub Region	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	400.000	0.000	400.000																																							

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U
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2	ESF Priority 1: - Extending Employment Opps	Skills and Education People and Jobs	43(T)	44(T) 45(T)	2a - No No's No's engaged in further learning - No code	All LSC Projects & JCP Projects	Sub Region	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	2.726	0.000	2.726
3	ESF Priority 1: - NEET	Skills and Education People and Jobs		27(T) to 38(T) 39 40	No's into education, employment or training - No code	All LSC Projects & JCP Projects	Sub Region	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.524	0.000	1.524
4	ESF Priority 2: - Basic Skills Training	Skills and Education People and Jobs	26(T)	27(T) to 38(T) 39 40	6b - No No's	All LSC Projects & JCP Projects	Sub Region	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.643	0.000	1.643
5	ESF Priority 2: - Level 2 Training	Skills and Education People and Jobs		27(T) to 38(T) 39 40	6a - No No's	All LSC Projects & JCP Projects	Sub Region	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.925	0.000	1.925
6	ESF Priority 2: - Level 3 Training	Skills and Education People and Jobs		27(T) to 38(T) 39 40	6d - No No's	All LSC Projects & JCP Projects	Sub Region	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.394	0.000	1.394
SUB TOTAL - LEARNING & SKILLS COUNCIL								0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	409.212	0.000	409.212
JOB CENTRE PLUS PEOPLE & JOBS - LINKING TO SKILLS & EDUCATION																				
7	JCP Mainstream Basic Skills Assessment Short Intensive Basic Skills Programme Centres Restart Progress to Work New Deal Deprived Area Fund	People and Jobs Skills and Education	43(T)	44(T) 45(T) 46(T)	2a - No Nos 6b - No Nos 6c - No Nos 6f - No Nos	All JCP projects & LSC Projects	Sub Region	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	9.116	0.000	9.116
8	ESF Priority 1 First Step Engagement	People and Jobs Skills and Education	43(T)	44(T) 45(T) 46(T)	2a - No Nos	All JCP projects & LSC Projects	Sub Region	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.426	0.000	0.426
9	Occupational Skills	People and Jobs Skills and Education	26(T)	44(T) 45(T) 46(T)	2a - No Nos	All JCP projects & LSC Projects	Sub Region	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.385	0.000	1.385
10	Work Skills	People and Jobs Skills and Education	43(T)	44(T) 45(T) 46(T)	2a - No Nos	All JCP projects & LSC Projects	Sub Region	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	1.385	0.000	1.385
SUB TOTAL - JOB CENTRE PLUS								0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	12.312	0.000	12.312
TOTAL - PEOPLE & JOBS								2.399	2.090	0.000	4.489	2.545	2.303	1.753	6.601	0.000	0.500	437.767	0.532	449.889

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U
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PRIORITY: SUB REGIONAL PROJECTS																				
X00354PR	CHESHIRE YEAR OF GARDENS 08 Promoting a positive attractive image of the 'Gardens of Cheshire' to business investors and visitors through a year long programme of activities. Further enhancing the region's environment, culture and infrastructure, leaving a lasting legacy. Accountable & Delivery Body Cheshire CC in progress	Quality of Life	96 (T)	101(T) 10	4i - 50 4i - 15 6c - 40	Tatton Park RHS Show	Sub Region	0.250	0.000	0.000	0.250	0.110	0.000	0.000	0.110	0.000	0.000	0.125	0.010	0.495
X00359PR	TATTON PARK RHS SHOW Support for major events RHS 10th Anniversary. Accountable & Delivery Body Cheshire CC Start 2007/08	Quality of Life	96 (T)	101(T) 10	TBA	Cheshire's Year of Gardens 08	Sub Region	0.500	0.125	0.125	0.750	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.750
SUB TOTAL - SUB REGIONAL RURAL PROJECTS								0.750	0.125	0.125	1.000	0.110	0.000	0.000	0.110	0.000	0.000	0.125	0.010	1.245
KEY EMPLOYMENT SITES & INWARD INVESTMENT																				
166	REVIEW & STRATEGY FOR SUB-REGIONAL EMPLOYMENT SITES. Undertake comprehensive review of supply and demand for sub-regional sites with develop strategy for implementation. Accountable & Lead Body CWEA Start 2008/9	Infrastructure	82	81		120 117 153	Sub Region	0.050	0.000	0.000	0.050	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.050
X00525 PR 31	MIDPOINT 18 Improving the infrastructure through the construction of a bypass at Middlewich enabling access to this major site extension increasing inward investment and creating new jobs in Weaver Valley. Accountable & Delivery Body Cheshire CC Start 2008/9	Infrastructure	56, (T)	82 116	1a - 2600 jobs. 1a - 520 knowledge economy jobs 5a - 43 ha	Weaver Valley Northwich Vision	Sub Region	4.000	0.000	0.000	4.000	1.500	0.000	0.000	1.500	0.000	0.000	3.800	11.800	21.100
120	KEY EMPLOYMENT SITES Regeneration of five industrial estates to attract inward investment from priority sectors, creating jobs and developing capacity to establish selective business improvement districts enabling sustainability. Accountable & Delivery Body Groundwork Cheshire Start 2008/09	Infrastructure	83		5d - 25 5h - 100k sq m	117 153 166	Sub Region	0.000	0.000	0.000	0.000	0.207	0.305	0.333	0.845	0.000	0.000	1.195	0.095	2.135

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153	BUMPERS LANE - CHESTER Reclamation & redevelopment of brownfield/contaminated sites to intensify economic activity and sustainable development by improving the image and access. Also, tackling flood risk issues and infrastructure (eg drainage). Associated benefits include nature conservation and recreational aspects. Accountable & Delivery Body Chester CC Start 2009/10	People and Jobs	55 (T)	101(T) 52	5f -	117 120 166	Chester City Council	0.000	0.000	0.000	0.000	0.000	2.500	2.500	5.000	0.000	1.000	0.000	25.000	31.000
117	SOUTH MACCLESFIELD EMPLOYMENT AREA Important sub-regional site to support diversification of East Cheshire economy. Preparation of a site master plan, centring on land use mix, highway studies, soil conditions and sustainable development principles. Accountable & Delivery Body Macclesfield BC 2008/09	Infrastructure	82	81 41	1a - 2000 jobs 5a - 5ha	120 166 153	Macclesfield Borough Council with Cheshire County Council	0.000	0.000	0.000	0.000	0.090	0.000	0.000	0.090	0.000	0.000	0.030	0.000	0.120
163	INVESTOR MANAGEMENT Delivering integrated business support within C&W for foreign and UK owned strategic businesses. To review inward investment promotion arrangements and develop new strategy. Accountable Body CWEA & Delivery Body C&W Local Authorities in progress	Business	8T		1a - 50 jobs	117 120 153	Regional	0.000	0.000	0.000	0.000	0.090	0.092	0.094	0.276	0.000	0.000	0.147	0.000	0.423
SUB TOTAL - KEY EMPLOYMENT SITES								4.050	0.000	0.000	4.050	1.887	2.897	2.927	7.711	0.000	1.000	5.172	36.895	54.828

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U
								Current Funding Position (£m)				New or Additional Funding Sought (£m)					Match Funding (£m)			
No.	Project Title and Project Description - including aims and objectives, activities, delivery body and accountable body and estimated start date	RES Theme	Lead RES Action/ Transfer/ mational ? (T)	Other RES Actions	Key Outputs & Outcomes	Linked Projects	Spatial Area (LA, Sub Regional, Regional)	NWDA in SIP 2008 - 2009	NWDA in SIP 2009 - 2010	NWDA in SIP 2010 - 2011	NWDA Total In SIP 2008-2011	NWDA New 2008 - 2009	NWDA New 2009 - 2010	NWDA New 2010 - 2011	Total NEW NWDA 2008-2011	NWDA funding sought Post 2011	ERDF 2008-2011 to be applied for	Other Public (not including ERDF) 2008 - 2011 highlight in bold if all secured	Private Sector 2008 - 2011 highlight in bold if all already secured	Total All Funding Sources 2008-2011
KEY SERVICE CENTRES																				
N 0001849 N 0002093	NESTON MARKET TOWN Project Manager overseeing completion of Market Town Initiative and securing sustainability. Accountable & Delivery Body EP&Neston BC.	People and Jobs	56(T)		None from this final year.	129	Ellesmere Port and Neston Borough Council	0.028	0.000	0.000	0.028	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.028
129	KEY SERVICE CENTRE PROGRAMME Co-ordinating market town/service centre management and a delivery programme, based on best practice from current regional and national experience. Accountable & Delivery Body CWEA Start 2008/9	Business	4		1a - 4 3d - 38	Neston Market Town - N0001849	Ellesmere Port and Neston Borough Council	0.000	0.000	0.000	0.000	1.500	1.500	1.500	4.500	0.000	0.000	0.100	0.000	4.600
SUB TOTAL - KEY SERVICE CENTRES								0.028	0.000	0.000	0.028	1.500	1.500	1.500	4.500	0.000	0.000	0.100	0.000	4.628
ENVIRONMENTAL																				
161	NORTH WEST COASTAL TRAIL Providing a continuous, multi-use trail running along the coast from Chester to Carlisle encouraging residents and visitors to enjoy one of the North West's greatest assets. Accountable & Delivery Body NW Coastal Forum Start 2008/09	Quality of Life	116	113(T) 119T			Regional	0.000	0.000	0.000	0.000	0.000	0.200	0.200	0.400	0.000	0.000	0.000	0.000	0.400
165	CLIMATE CHANGE PROGRAMME MANAGER Stage 1 mapping current activity across C&W identifying baseline information. Stage 2 position appointed working with relevant partners to act on the report findings production of an action plan for C&W. Accountable & Delivery Body CWEA Start 2007/08	Business	24(T)	91 23	4k - 15	Impacts on all Projects	Sub Region	0.070	0.100	0.100	0.270	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.270
167	GREEN INFRASTRUCTURE Develop an integrated strategy for green infrastructure within in sub-region, building on existing work in Weaver Valley and Econet programmes and establishing priorities for sub-region. Accountable Body Community Forests Delivery Body Cheshire CC Start 2008/9	Quality of Life	113(T)	119(T)		Weaver Valley Regional Park REVIVE ECONET	Sub Region	0.000	0.000	0.000	0.000	0.040	0.000	0.000	0.040	0.000	0.000	0.000	0.000	0.040

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N 0003651	REVIVE Reclaiming derelict, under-used land and neglected land through a coordinated process of image improvement ensuring maximum strategic impact at key sites. Accountable & Delivery Body Cheshire CC Start October 2007	Quality of Life	119 (T)	113(T) 84	5f- 170 ha Seven year programme	Impacts on key sites	Sub Region	0.920	2.114	2.010	5.044	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	5.044
SUB TOTAL - ENVIRONMENTAL								0.990	2.214	2.110	5.314	0.040	0.200	0.200	0.440	0.000	0.000	0.000	0.000	0.000	5.754
ICT EXPLOITATION																					
99	GROWING WITH ICT Appoint ICT Champion and team of ICT Advisors to businesses, supported by a private sector-led Digital Development Agency (DDA). Accountable & Delivery Body CWEA Start 2008	Business	20	21 22	5f - 400sq.ft	167	Sub Region	0.000	0.000	0.000	0.000	0.113	0.155	0.000	0.268	0.000	0.000	0.030	0.000	0.298	
167	FLEXIBLE WORKING THROUGH ICT The ability to work at a location other than an office, needs to change people's relationships with their place of work. Including promoting that 'work is something you do, not somewhere you go'. Introducing good ICT practices into the workplace will enable a much higher level of flexible working. Accountable & Delivery Body TBA Start 2008	Business	21	43(T)	6f - No No's	99	Sub Region	0.000	0.000	0.000	0.000	0.330	0.330	0.340	1.000	0.000	0.000	0.000	0.000	1.000	
SUB-TOTAL - ICT EXPLOITATION								0.000	0.000	0.000	0.000	0.443	0.485	0.340	1.268	0.000	0.000	0.030	0.000	1.298	
TOTAL - SUB REGIONAL								5.818	2.339	2.235	10.392	3.980	5.082	4.967	14.029	0.000	1.000	426.951	36.905	489.277	
TOTAL - ALL PACKAGES								25.600	10.514	2.235	38.349	16.832	24.918	33.006	74.756	17.675	5.275	1,112.415	138.629	1,369.424	

Appendix 2 : Key Outcomes & Targets

Target No.	2008-11 targets		Indicator	SRES baseline		
	SRES (proposed targets)	RES		Value	Date	Data sources
1	Achieve GVA growth above the North West average.	Achieve GVA growth above the England average.	% gap between subregional and North West average GVA growth rate (averaged over 3 years).	0.37%	2000-4	ONS - local gross value added.
2a	Create at least 10,000 net new jobs.	Create 150,000 net new jobs.	Number of jobs.	425,000	2005	Annual Business Inquiry, ONS, NOMIS.
2b	Create 12,000 net new jobs in 'knowledge' occupations.	Create 80,000 net new jobs in 'knowledge' occupations, to bring the proportion of people working in these occupations up to the England average.	Number of jobs in 'knowledge' occupations.	214,000	Jun 2005 - May 2006	Labour Force Survey - Quarterly: four quarter averages, ONS, NOMIS.
3	Raise the firm formation rate to 3,250 per annum.	Raise the firm formation rate to 21,000 pr annum.	Firm formation rate (new VAT registrations per year).	2,950	2005	Small Business Service.
4a	Reduce the number of working-age people with no qualifications by 9,000.	Reduce the number of working-age people with no qualifications by 80,000.	Number of working-age people with no qualifications.	65,000	Mar 2004 - Feb 2005	Local Area Labour Force Survey, ONS, NOMIS.
4b	Ensure that in each district there are no more than 16% of working-age people with no qualifications.	Ensure that in each district there are no more than 29% of working-age people with no qualifications.	Percentage of working-age people with no qualifications - highest % at District level.	16.4% (lowest district rate)	Mar 2004 - Feb 2005	Local Area Labour Force Survey, ONS, NOMIS.

Provisional Targets for Sub-Regional Economic Strategy (SRES): Targets 5-8

Target No.	2008-11 targets		SRES baseline			
	SRES (proposed targets)	RES	Indicator	Value	Date	Data sources
5	Increase the number of people in the workforce with graduate qualifications by 16,000.	Increase the number of people in the workforce with graduate qualifications by 120,000, in order to meet the England average.	Number of people in the workforce with graduate qualifications.	149,000	Mar 2004 - Feb 2005	Local Area Labour Force Survey, ONS, NOMIS.
6	Ensure that no district has an employment rate less than 70%.	Increase the number of people in the workforce by 83,000 in order to meet the England average employment rate, and ensure no district has an employment rate less than 68%.	Number of local residents in the workforce.	70.9% (lowest district rate)	Mar 2004 - Feb 2005	Local Area Labour Force Survey, ONS, NOMIS.
7a	Reduce the number of Super Output Areas (SOAs) which rank among England's most deprived 20%.	None.	Number of SOAs which rank among England's most deprived 20%.	58	2005	English Indices of Deprivation 2004 - Index of Multiple Deprivation (IMD).
7b	Ensure there is no increase in the number of SOAs which rank among England's most deprived 5%.	Reduce the number of Super Output Areas (SOAs) which rank among England's most deprived 5%.	Number of SOAs which rank among England's most deprived 5%.	9	2005	English Indices of Deprivation 2004 - Index of Multiple Deprivation (IMD).
8	Reduce CO2 emissions per unit (£) of GVA.	Reduce CO2 emissions per unit (£) of GVA.	*	*	*	GVA data - ONS; energy use data – unknown.

*No data available yet.